Shiv Chhatrapati Shikshan Sanstha's

Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

MINUTES BOOK

Faculty of Commerce

Shiv Chhatrapati Shikshan Sanstha's

Rajarshi Shahu Mahavidyalaya, Latur.

(Autonomous)

Kaku Sheth Ukka Marg, Chandra Nagar, Latur - 413512 (Maharashtra)

Affiliated To Swami Ramanand Teerth Marathwada University, Nanded

Arts, Commerce, Science, Comp.Sci. & I.T., Biotechnology and B. Voc.

NAAC A+Grade (4th Cycle) With 3.49 CGPA, UGC-CPE (Phase-III)& DST-FIST Status

ESTD-1968

Dr. Gopalrao Patil	Anirudh Jadhav	Dr. Mahadev Gavhane
President	Secretary	Principal

Ref: RSML/BoS/2025-26/1862 **Date:** 10.10.2025

NOTICE

A meeting of Board of Studies in **Commerce and Management Board** under the Faculty of Commerce is fixed on **13.10.2025** at **2.30 pm** in the **Department of Commerce**, Rajarshi Shahu Mahavidyalaya (Autonomous), Latur. For the outstation members meeting will be available through online mode. Kindly, make it convenient to attend the meeting.

AGENDA

1. To take approval for 4th BoS meeting resolutions held on 29.03.2025.
2. To discuss and approve the feedback on curriculum collected from various stakeholders.
3. To review the curriculum of **M.Com.** as per NEP-2020.
4. Any other subject with permission of the Chairman

Members of BoS in Commerce and Management Board

1	**Dr. Pushpalata Trimukhe** (Chairperson) HoD, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya (Autonomous), Latur	7	**Ms. Someshwar Panchakshari** Asst. Prof., Mahatma Basweshwar Mahavidyalaya, Latur
2	**Dr. H.S. Patange** HoD, Yeshwant Mahavidyala, Nanded.	8	**Dr. P. R. Rodiya** (Member from same Faculty) Asst. Prof, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
3	**Dr. Srinivas S. Jagtap** Asst. Prof, Hirachand Nemchand College of Commerce, Solapur.	9	**Dr. V. D. Dhumal** (Member from same Faculty) Asst. Prof, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
4	**Dr. Renuka Gaikwad** HoD, CT Bora College, Shirur, Pune.	10	**Ms. Sampada Kale** (Member from same Faculty) Asst. Prof, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
5	**Prof. Dipak Vakrani** MIT College of Management, MITADTU Arts, Design & Technology, Savitribai Pune University, Pune.	11	**Ms. Gauri Kombade** (Member from same Faculty) Asst. Prof, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
6	**CA Uday Kittekar** Kittekar & Kittekar Associates, Barshi Road, Latur	12	**Ms. Kaivalya Gaikwad** (Member from same Faculty) Asst. Prof, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur

Principal

PRINCIPAL

Rajarshi Shahu Mahavidyalaya, Latur

(Autonomous)

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Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

"MINUTES OF 5th BOARD MEETING HELD ON 13.10.2025"

A meeting of Board of Studies of Commerce and Management was held on 13.10.2025 at 2.30 pm at Department of Commerce, RSM, Latur in blended mode.

The Agenda of the meeting was as follows-

1. Approval for 4th BoS meeting held on 29.03.2025
2. Discussion and approval of feedback
3. Review of Curriculum of Mngt & Entrepreneurship as per NEP 2020
4. Any other subject with permission of the Chair.

Following members were present for the meeting-

1 Dr. P.S. Trimukhe - Chairperson - [signature]
2. Dr P. R. Radiya - Co-chairperson - [signature]
3. Dr. V. D. Dhumal - Co-chairperson - Present Online
4. Dr. H. S. Patange - Member - Present Online
5. Dr. Shrinivas S. Jagtap - " - Present Online
6. Dr. Renuka Gaikwad - " - Present Online
7. Prof. Dipak Vakrani - " - Present Online
8. CA Uday Kittekar - " - [signature]
9. Dr. Someshwar Panchakshari - " - Present Online
10. Ms. Sampada Kale - " - [signature]
11. Ms. Gauri Kombade - " - [signature]
12. Ms. Kaivalya Gaikwad - " - [signature]

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Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

"Minutes of the Board Meeting held on 13.10.2025"

At the outset, chairperson welcomed all the respected members and read out the Agenda of the meeting. After a thorough discussion on each of the subjects of the Agenda, the Board of Studies unanimously adopted the following by passing resolutions. The meeting was held on Zoom platform for the outstation members. Honourable members of the Bos Commerce and Management Board were unanimously passed the following resolutions.

1 Approval of the Minutes of 29.03.2025

Discussion : The minutes of the previous Board of Studies meeting were placed before members for review. The members discussed the proceeding and the action taken on the discussions and recommendations of the previous meetings.

Resolution : Resolved the minutes of Board of Studies of Commerce and Management Board held on 29.03.2025 was approved and adopted unanimously.

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2. Review of feedback on Syllabus :

Discussion : Feedback on curriculum of PG were conducted through a questionnaire developed for the purpose. from the anaylsis of feedback, it was found that 84% of the Stakeholders opined that the curriculum as excellent, 10% as good, and 6% as average. The members discussed the suggestions and their relevance to the programme

Resolution : The Board Considered the students' feedback regarding teaching and learning methods, use of ICT and resolved that relevant suggestions to be incorporated wherever appropriate to improve the curriculum and learning experiences

3 Review of M.com Curriculum

Discussion : The existing M.com. Curriculum was placed before the Board for review. The members discussed the relevance of the courses, practical learning, employability, research orientation and Skill development.

Resolution : The Board recommended to continue the courses and curriculum of BBA, MBA and M.com after incorporating the changes prowided by the Board.

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4 Vote of Thanks

The Chairman of Board Dr. Pushpalata Trimukhe expressed sincere thanks to all the esteemed members of the Board of Studies for their valuable suggestions, Constructive discussions for review of M.Com Courses and Course contents and active participation in the meeting.

Dr. Pushpalata Trimukhe
Chairman
Commerce and Management
Board

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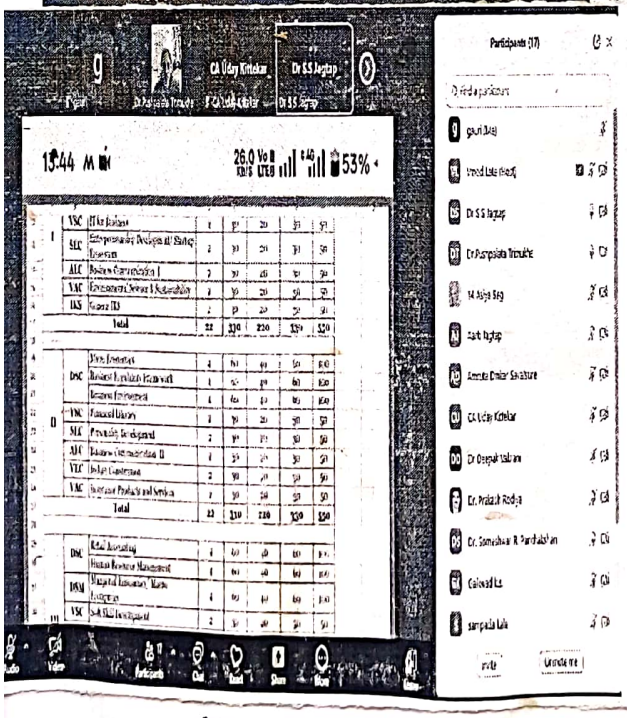
MINUTES BOOK

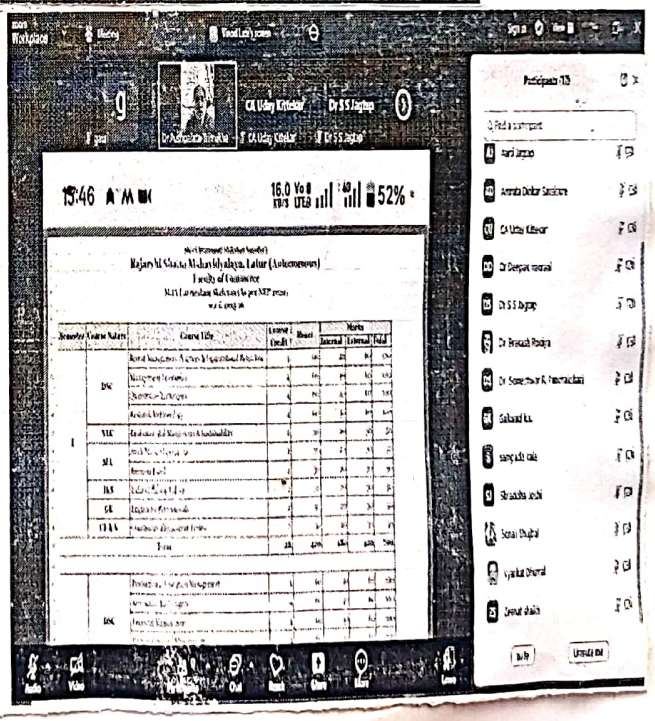
Faculty of Commerce

Board of Studies : Commerce and Management









Photos of BOS on 13.10.2025

Chairperson
BOS - Commerce & Management
Board

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ESTD-1968

Dr. Gopalrao Patil — President

B. B. Thombare — Secretary

Dr. Mahadev Gavhane — Principal

Ref: RSML/Auto/BoS/2025-26/ 3851 Date: 02.04.2026

NOTICE

A meeting of the Board of Studies in **Commerce & Management Board** under the Faculty of **Commerce** is organized on dated 11.04.2026 at 1.00 pm at Department of **Commerce**, Rajarshi Shahu Mahavidyalaya, Latur.

1. Confirmation of minutes of the previous meeting.
2. Review of the feedback from the stakeholders.
3. Revise of the syllabi of M.Com. I
4. Review of the syllabi of M.Com. II
5. Any other subject with the permission of the Chair.

You are requested to attend the meeting as scheduled. Kindly note that personal car/taxi fare will be admissible only if three persons travel together.

To,

List of the Members of Board of Studies in Commerce & Management Board

Sr.No.	Name of the Member & Address
1	**Dr. Pushpalata Trimukhe - Chairperson** Professor & HoD, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
2	**Dr. P. R. Rodiya – Faculty Member** Associate Professor, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
3	**Dr. V. D. Dhumal - Faculty Member** Assistant Professor, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
4	**Dr. Samreen Bagwan -- Faculty Member** Assistant Professor, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
5	**Ms. Asiya Beg -- Faculty Member** Assistant Professor, Faculty of Commerce, Rajarshi Shahu Mahavidyalaya, Latur
6	**Dr. Srinivas S. Jagtap – Academic Council Nominee** Asst. Prof, Hirachand Nemchand College of Commerce, Solapur.
7	**Dr. Renuka Gaikwad - Academic Council Nominee** HoD, CT Bora College, Shirur, Pune.
8	**Dr. H. S. Patange – University Nominee** Professor, Vice Principal, HoD, Yeshwant Mahavidyala, Nanded.
9	**CA Uday Kittekar – Expert from Industry** Kittekar & Associates, Old Ausa Road, Latur
10	**Dr. Pradeep Shelke – College Alumni** Assistant Professor, Dept. of Commerce, Shivaji Mahavidyalaya, Renapur, Dist. Latur
11	**Mr. Rahul Bulani – Expert for Special Courses** Founder, Catalyst Group, Latur

(Dr. Mahadev Gavhane)
Principal
PRINCIPAL
Rajarshi Shahu Mahavidyalaya, Latur
(Autonomous)

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Shiv Chhatrapati Shikshan Sanstha's

Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

"MINUTES OF 6th BOARD MEETING HELD ON 11.04.2026"

A meeting of Board of Studies of Commerce & Management was held on 11.04.2026 at 1.00 pm at Department of Commerce, RSM, Latur under the Chairmanship of Dr. Pushpalata Tirmukhe.

The agenda of the meeting was as follows –

1. Approval for 5th BoS meeting held on 13.10.2025
2. Discussion and approval of the feedback from the stakeholders.
3. Revise of the Syllabi of M. Com. I
4. Review of the syllabi of M.Com. II
5. Any other subject with the permission of the Chair.

a) Discuss and approve the M. Com. I year skeleton w.e.f. June 2026

b) Discuss and approve the POs and PSOs

c) Discuss and approve the evaluation pattern.

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Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

"MINUTES OF 6th BOARD MEETING HELD ON 11.04.2026"

following members were present for the meeting :-

1. Dr. Pushpalata Trimukhe - chairperson -
2. Dr. P.R. Rodiya - faculty Member -
3. Dr. V.D. Dhumal - ——do—— -
4. Dr. samreen Bagwan - ——do—— - Samreen
5. Ms. Asiya Beg - ——do—— -
6. Dr. Shrinivas S. Jagtap - Academic Council Nominee - ABSENT
7. Dr. Renuka Gaikwad - ——do—— -
8. Dr. H.S. Patange - University Nominee - ABSENT
9. CA Uday Kittekar - Expert from Industry -
10. Dr. Pradeep Shelke - College Alumni -
11. Mr. Rahul Bulani - Expert for Special Courses - Rbulani

At the outset, chairperson welcomed all the respected members and read out the agenda of the meeting. After a thorough discussion on each of the Subjects of the agenda, the Board of Studies unanimously adopted the following by passing resolutions. The meeting was held on Zoom platform for the outstation members. Honourable members of the BOS Commerce and

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Management Board were unanimously passed the following resolutions.

1 Approval of Minutes of 13.10.2025

Discussion : The minutes of the previous Board of Studies meeting were placed before members for review. The members discussed the proceedings and the action taken on the decisions and recommendations of the previous meeting.

Resolution : Resolved that the minutes of Board of Studies of Commerce and Management Board held on 13.10.2025 was approved and adopted unanimously.

2 Review of feedback on Syllabus

Discussion : Feedback on curriculum of M.Com. were conducted through a questionnaire developed for the purpose. From the anaysis of feedback, it was found that 82% of the stakeholders opined that the curriculum as excellent, 10% as good and 8% as average. The members discussed the suggestions and their relevance to the programme.

Resolution : The Board Considered the stakeholders

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Feedback regarding teaching and learning methods use of ICT and resolved that relevant suggestions to be incorporated wherever appropriate to improve the curriculum and learning experience.

8. Revision of Syllabi of M.Com. I

Discussion : The existing syllabi of M.Com. I were placed before the Board for review. The members discussed the course contents, relevants current developments, practical components, skill development and employability requirements. Suggestions for necessary additions, deletions and modifications in the syllabi were discussed.

Resolution : The Board approved the following changes in the course content of following courses -

M.Com. I - Semester I

1. Organizational Behaviour : The Board approved the proposed revisions covering Emotional Intelligence, workforce diversity, employee engagement, organizational culture, digital transformation, motivation, stress management, team effectiveness, conflict management and modern leadership.

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ii. International Business Environment : The Board approved the proposed additions relating to globalization and digital transformation, FDI outside India, International Entry Stratergies and G20

iii Advanced Statistical Techniques : The Board review the Syllabus and approved no changes in the existing Course content.

iv. Banking and finance I : The Board approved the proposed additions relating to digital payments, Internet Banking, Cyber Security, Payment and Settlement Systems, Small finance Banks, payment Banks, Grievance Redressal, Mobile Banking and fintech.

v. Marketing Management I : The Board approved the proposed revisions relating to marketing managerial decisions, Seven P's of marketing mix, market segmentation and Consumer behaviour in marketing decisions

Vi Research Methodology : The Board approved the proposed additions relating to AI and Computer Technology in research, Type I and Type II Errors, data processing, research ethics and elements of good research paper.

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MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

M.com. I - Semester II

i Human Resource Management : The Board approved the proposed revisions Covering modern HRM, HR Anaytics, AI, Digital Recruitment, Skill Development performance appraisal, employee engagement and grievance handling.

ii. Intellectual property Rights : The Board approved the proposed additions relating to technology-based works, Secondary and broadcasting rights, Doctrine of Equivalents of patent and the Madrid Agreement

iii Advanced Taxation : The Board reviewed the Syllabus and approved no changes in existing course content.

iv. Marketing Management II : The Board approved the proposed revisions Covering digital marketing, Service and digital product life cycle, brand equity, pricing. e-commerce, omnichannel distribution and digital promotion.

v. Banking and finance II : The Board approved the proposed additions relating to AI in financial institutions, Green finance, the Banking NPA crisis and International Financial Institutions.

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4. Review of Syllabi of M.com. II

Discussion : The existing Syllabus of M.com. II was reviewed by the Board. The members discussed the relevance of the existing Corporate Social Responsibility (CSR) Course and considered its replacement with Managerial Economics to strengthen students' understanding of economic principles and their application in managerial decision-making.

Resolution : The Board approved the replacement of the subject 'Corporate Social Responsibility (CSR)' with 'Managerial Economics' in the M.com. II Curriculum and recommended its implementation as per the prescribed academic procedure.

5. Any other Subject with the Permission of the Chair

Discussion : With the permission of the Chair, the members discussed and considered the following academic matters –

i. Discussion and approval of the M.com. I Year Skeleton w.e.f June 2026 : The proposed Course Structure and Semester-wise distribution of courses were reviewed and discussed.

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ii. Discussion and approval of POs and PSOs : The proposed programme outcomes (POs) and Programme Specific outcomes (PSOs) were discussed and reviewed in alignment with Bloom's Taxonomy, ensuring progression from knowledge and understanding to application, analysis, evaluation and creation.

iii. Discussion and approval of the Evaluation Pattern : The proposed evaluation pattern Comprising CAT-I, CAT-II, CAT-III (Continuous Assessment Test) and Semester End Examination (SEE) was discussed for ensuing continuous and Comprehensive assessment of Students.

iv. Discussion and approval of the BBA II year Skeleton : The proposed Skeleton Structure of BBA II year was discussed and reviewed with respect to course Structure, Credits, Semester-wise distribution and academic requirements

Resolution : The Board unanimously approved the M.Com.I Skeleton w.e.f. June 2026, the POs and PSOs aligned with Bloom's Taxonomy, the Evaluation Pattern Comprising CAT-I, CAT-II, CAT-III and SEE, and the proposed BBA II year Skeleton, and recommended their

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MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

implementation as per the applicable academic framework.

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Rajarshi Shahu Mahavidyalaya, Latur

Empowered Autonomous Institution

Department of Commerce

PG I Semester I & II

Year & Level	Semester	Course Code	Course Title	Credits	No. of Hrs.
I 4.5	I	601COM1101	Organizational Behavior	04	60
		601COM1102	International Business Environment	04	60
		601COM1103	Advanced Statistical Techniques	04	60
		--	SET/NET Paper (Part I)	02	30
		601COM1201	Banking & Finance-I	04	60
		601COM1202	Marketing Management-I		60
		601COM1301	Research Methodology Course	04	60
	Total Credits			**22**	
	II	601COM2101	Human Resource Management	04	60
		601COM2102	Intellectual Property Rights	04	60
		601COM2103	Advanced Taxation	04	60
		--	SET/NET Paper (Part I)	02	30
		601COM2201	Banking & Finance-II	04	60
		601COM2201	Marketing Management-II		60
		OJT I/FP 601COM2401	OJT I/ FP	04	60
	Total Credits			**22**	
Total Credits (Semester I & II)					**44**

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BBA Skeleton in Accordance with AICTE & NEP 2020

Illustrative Credit Distribution Structure for BBA Program in Commerce & Management

Sem.	Course Nature	Course Title	Course Credit	Hours	Marks		
					Internal	External	Total
III	CC	Cost and Management Accounting	4	60	40	60	100
		Legal and Ethical issues in business	4	60	40	60	100
		Human Resource Management	4	60	40	60	100
	MDE	Indian Systems of Health and Wellness	2	30	20	30	50
	SEC	Management Information System (MIS)	4	60	40	60	100
	VAC	Yoga/Sports/NCC/NSS/Disaster Management	2	30	20	30	50
Total			**20**	**300**	**200**	**300**	**500**
IV	CC	Entrepreneurship Development	2	30	20	30	50
		Operations Management	4	60	40	60	100
		Financial Management	4	60	40	60	100
		Business Research methodology	4	60	40	60	100
	VAC	Business environment and public policy/Enterprise System and platforms/Geo Politics and impact on business/Public Health and management	2	30	20	30	50
	CC	International Business	2	30	20	30	50
	SEC	Design Thinking and Innovation	2	30	20	30	50
Total			**20**	**300**	**200**	**300**	**500**

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6. Vote of Thanks : The chairperson, Dr. Pushpalata Trimukhe, expressed her sincere gratitude to all the members of the Board of Studies for their valuable participation, Constructive suggestions and thoughtful deliberations during the meeting.

She appreciated the contributions of the members in finalising the M.com. I year skeleton W.e.f. June 2026, PO_s and PSO_s alinged with Bloom's Taxonomy, the Evaluation pattern comprising CAT-I, CAT-II, CAT-III and SEE and the BBA II year skeleton.

Dr. P.S. Trimukhe

Chairperson

BOS: Commerce & Management

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Rajarshi Shahu Mahavidyalaya, Latur (Autonomous)

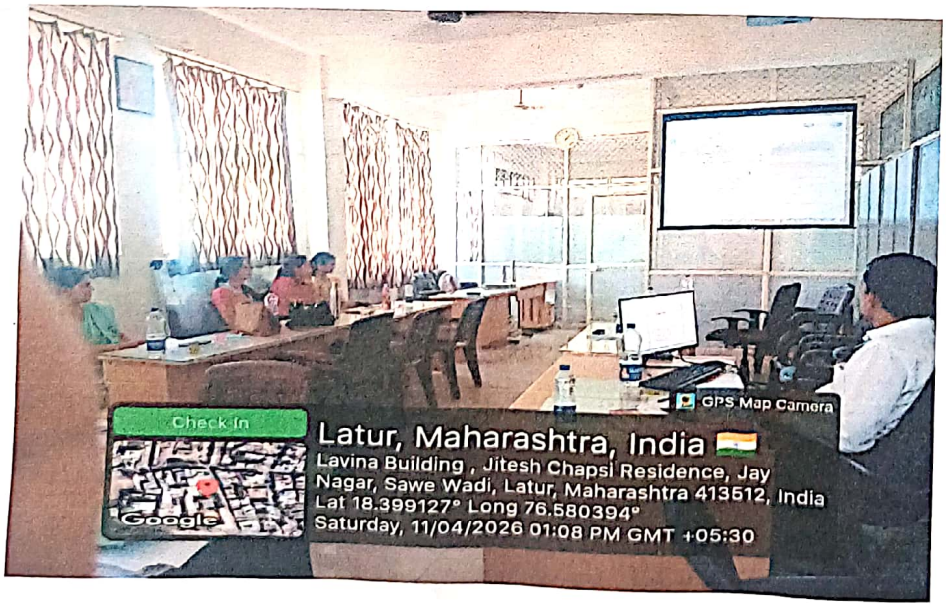
MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

Geotagged Photographs of BoS Meeting of Commerce & Management Board on 11.04.2026





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MINUTES BOOK

Faculty of Commerce

Board of Studies : Commerce and Management

Geotagged Photographs of BoS Meeting of Commerce & Management Board on 11.04.2026





Dr. Pushpalata Trimukhe
Chairman
BOS: Commerce & Management Board

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